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## Day 1 - Monday, November 18

- 4:00 – 6:00 | **Workshop Orientation & Networking Reception**  
Attendees will be sorted into groups based on their chosen research stream to begin identifying key themes and building connections. The session will conclude with an open networking reception. Light snacks provided and alcoholic beverages for purchase.

## Day 2 - Tuesday, November 19

- 8:30 – 9:00 | **Registration / Breakfast**
- 9:00 – 9:45 | **Welcome & Keynote Address**
- 9:45 – 11:00 | **Lightning Talks & Plenary Panel Discussion**
- 11:00 – 11:15 | **Coffee Break**
- 11:15 – 12:15 | **Concurrent Working Sessions: Gap Identification**  
Participants will join interactive sessions where they'll collaborate to uncover critical research gaps across the entire hydrogen value chain—from production and distribution to storage and end-use applications.
- 12:15 – 1:15 | **Working Lunch: Gap Prioritization**  
Participants will dive into key research gaps that have been identified and vote on which areas are most crucial for California to prioritize.
- 1:15 – 2:15 | **Concurrent Working Sessions: Proposal Development**  
Participants will break into small groups to further refine and expand the top priority gaps. These participants will collaboratively craft well-defined research agendas that will address the most pressing hydrogen challenges identified earlier in the workshop.
- 2:15 – 2:30 | **Coffee Break**
- 2:30 – 3:35 | **Concurrent Working Sessions: Remix**  
Working sessions will be restructured such that participants will be shuffled into new groups to reflect on four crosscutting themes: 1) finance & policy, 2) labor & workforce development, 3) human health & environmental implications, and 4) technology.
- 3:45 – 4:45 | **Plenary Panel Discussion: Reflections**
- 4:45 – 5:00 | **Closing Remarks**
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**Moderators and Panelists:**

Theresa Maldonado	UCOP & ARCHES
Ingrid Brostrom	UC Merced
Travis Alexander	Northern California Carpenter's Union
Alex Kizer	Energy Futures Initiative
Hanna Breunig	Lawrence Berkeley National Laboratory
Brandon Dawson	Just Solutions Collective
Kaycee Chang	California Energy Commission

## **Organizations Registered to Attend**

Anacapa Engineering & Design  
Assembly Transportation Committee  
Assemblymember Bennett  
Bosch  
CA Lobby LLC  
Cal Poly Pomona  
California Air Resources Board  
California Assembly  
California Energy Commission  
Calif. Gov.'s Office of Business and Economic Development  
California State Transportation Agency  
Caltech  
Center for Biological Diversity  
Center for Transportation and the environment  
Chevron  
Communities for a Better Environment  
Center for Strategic and International Studies (CSIS)  
Québec Government Office in Los Angeles  
Delta Sierra Group  
EcoEngineers  
Edgar & Associates, Inc.  
EFI Foundation  
Element Resources  
Energy Futures Program, ITS-Davis  
Environmental Defense Fund  
Green Hydrogen Coalition  
GTI Energy  
Hydrogen Demand Initiative (H2DI)  
ICCT  
International Council on Clean Transportation  
Jacobs Engineering Group  
Just Solutions  
Lawrence Berkeley National Laboratory  
Lawrence Livermore National Laboratory  
Natural Resources Defense Council  
Net-Zero California  
Northern California Carpenters Union  
Pacific Gas and Electric Company  
Port of Oakland  
Portland State University  
PSE Healthy Energy  
RIC Energy  
Sandia National Laboratories  
Senate Environmental Quality Committee  
SLAC National Accelerator Laboratory  
SoCalGas  
Stanford University  
The Greenlining Institute  
TotalEnergies  
Townsend Public Affairs  
Toyota Research Institute  
UC Berkeley Labor Center  
UC Davis Institute of Transportation Studies  
University of California Irvine  
University of California Merced  
University of California, Berkeley  
University of California, Riverside  
University of Pennsylvania  
Weideman Group