



## GOVERNOR ARNOLD SCHWARZENEGGER

April 27, 2006

Karl Pister, Ph.D.  
Board Chair  
Lawrence Papay, Sc.D.  
Council Chair  
California Council on Science and Technology  
1130 K Street, Suite 280  
Sacramento, California 95814

Dear Dr. Pister and Dr. Papay,

The Strategic Growth Plan described in my State of the State address laid out ambitious goals for California. My intent was to offer leadership for the state to move forward in key areas to both revitalize our economy and ensure that strong physical and educational infrastructures are in place to innovate, compete, and meet the challenges that lie ahead.

My vision for California is complementary in several important ways to the recommendations put forward by the National Academies in its report "Rising Above the Gathering Storm: Energizing and Employing America for a Brighter Economic Future," wherein the National Academies recommended to the nation specific actions that can best strengthen the quality of life in America.

The California Council on Science and Technology (CCST) is especially well positioned to help the State understand its capabilities and to recommend strategies to meet these goals.

To that end, I would like to request that CCST use its resources – experts in all fields of science and technology who are committed to a strong and vibrant California economy – and report back to me on how the State can better understand and use the assets at its disposal to build the infrastructure needed to lead the economy of the future.

I believe that with concerted effort supported by higher education, business, industry, CCST and its affiliates, California will achieve the goals of my Strategic Growth Plan and at the same time, lead the nation in responding to the issues raised by the National Academies.

Karl Pister, Ph.D. and  
Lawrence Papay, Sc.D.  
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My staff will contact you shortly to talk about ways that CCST might help to move this ambitious agenda forward in a timely way.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Arnold Schwarzenegger". The signature is written in a cursive, flowing style with a long horizontal stroke at the end.

Arnold Schwarzenegger